

**Kazakhtelecom – leading telecom operator in Kazakhstan** 

**April 2019** 



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## Kazakhtelecom is a leader in the Kazakh telecom market

## Kazakhtelecom at a glance



Nationwide telecom operator

Presence in all major cities and regional centres



>16mm<sup>1</sup>

Mobile subscribers

62% market share<sup>2</sup>



**#1** by LTE coverage

coverage



3.0mm of fixed lines subscribers 89% market share<sup>3</sup>



Fixed broadband

1.7mm of fixed broadband ports

69% market share4



0.8mm of Pay TV connected points

/

43<sup>5</sup>% market share<sup>6</sup>



34,000km+ of

fibre-optic networks Full Kazakhstan coverage



Contact centres Cloud services IT outsourcing

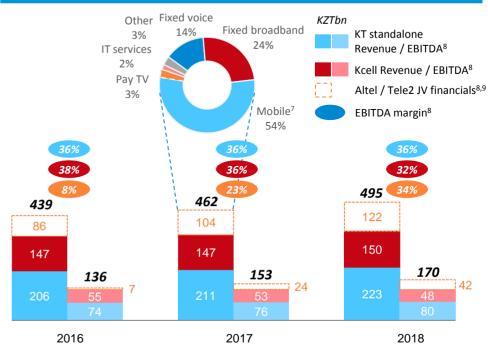


15 commercial data centers

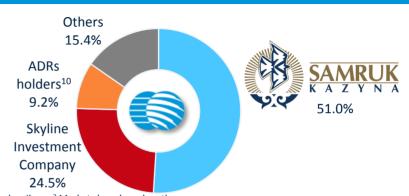
in Kazakhstan

Data centers 22,700+ units of installed rack capacity

## **Key financial indicators**



## **Shareholder structure**



Source: Company data, Frost&Sullivan industry report

<sup>1</sup> Includes Altel / Tele2 JV 7.2mm and Kcell 9.0mm mobile subscribers as of 31 December 2018; <sup>2</sup> Market share based on the number of subscribers; <sup>3</sup> Market share based on the number of ports; <sup>5</sup> Based on preliminary market statistics; <sup>6</sup> Market share based on the number of connected points; <sup>7</sup> Calculated as a simple sum of Kcell and Altel / Tele2 JV revenue; <sup>8</sup> Kcell, Altel / Tele2 JV and KT standalone Revenue / EBITDA may be calculated on a different basis and therefore may not be comparable. The Kcell acquisition was completed in December 2018 and Kcell's results will not be consolidated with KT's for the periods shown; <sup>9</sup> Altel / Tele2 JV's full results are not consolidated with Kazakhtelecom's results; KT accounts Altel / Tele2 JV share as its investment under the equity method where Kazakhtelecom owns 49% of voting rights and 51% of the share capital; <sup>10</sup> ADRs are traded on the OTC market



Source: Company data

**Business development** 

Corporate events

<sup>1</sup>For all cities / settlements occupied by over 50 people; <sup>2</sup>Excluding Altel / Tele2 JV and Kcell financials; <sup>3</sup>Data for Altel only in 2015; <sup>4</sup>Altel / Tele2 JV's full results are not consolidated with Kazakhtelecom ("KT") results; KT accounts Altel / Tele2 JV share as its investment under the equity method where Kazakhtelecom owns 49% of voting rights and 51% of the share capital; <sup>5</sup> Kcell, Altel / Tele2 JV and KT standalone Revenue may be calculated on a different basis and therefore may not be comparable. The Kcell acquisition was completed in December 2018 and Kcell's results will not be consolidated with KT's for the period shown



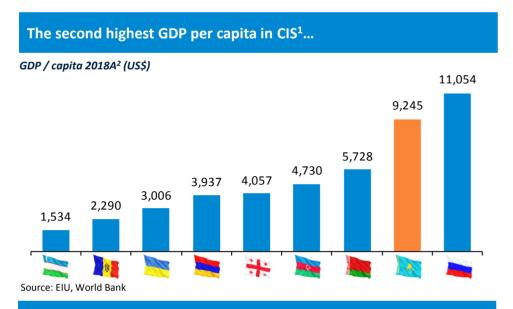
# Kazakhtelecom is a clear leader in the Kazakhstan telecom market well positioned to capitalize on its development potential





# (1)

# Strong market fundamentals with significant potential for further growth



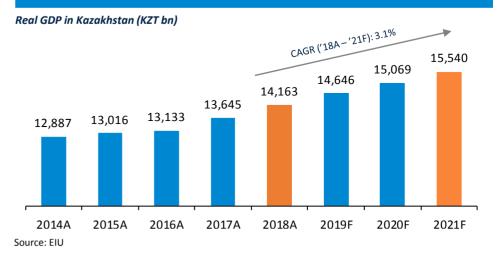
## ...supported by growing population...

#### Population in Kazakhstan (mm)

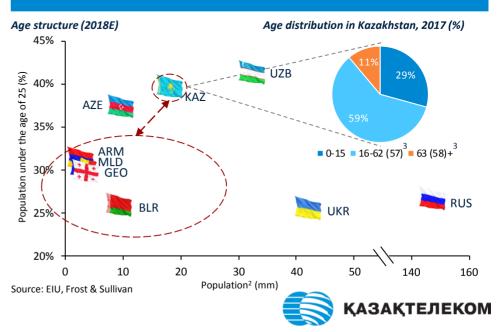


#### <sup>1</sup> Including Uzbekistan, Moldova, Ukraine, Armenia, Georgia, Azarbaijaan, Belarus, Kazakhstan and Russia;

#### ...with strong growth expected in the mid-term...



#### ...with attractive demographics



<sup>&</sup>lt;sup>2</sup> 2017 data for Uzbekistan, Moldova, Armenia, Georgia and Belarus

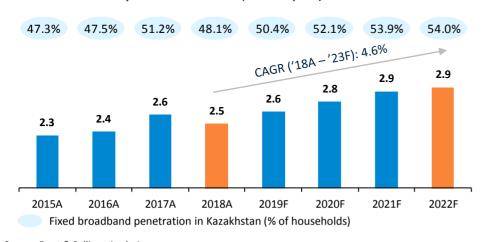
<sup>&</sup>lt;sup>3</sup> 16-62 for male and 16-57 for female; 63+ for male and 58+ for female



# Strong telecom market fundamentals

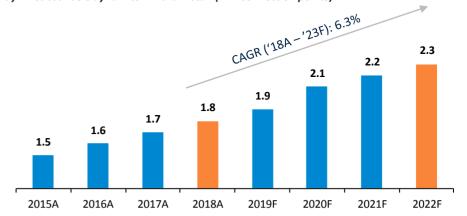
Fixed broadband penetration still has not reached its peak, providing additional room for growth...

Broadband subscribers dynamics in Kazakhstan (mm data ports)



...in addition to rapidly expanding Pay TV market

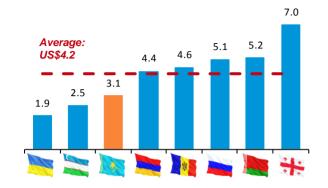
Pay TV subscribers dynamics in Kazakhstan (mm connection points)



Source: Frost & Sullivan Analysis

Mobile segment is stable but further upside potential can arise from relatively low ARPU....

Monthly mobile ARPU, Sep-2018 (US\$)

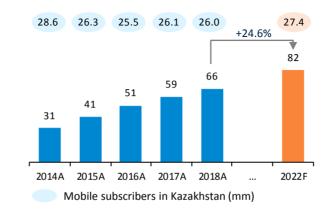


Source: WCIS

...increasing smartphone penetration supported by significant 4G coverage...

Source: Frost & Sullivan Analysis

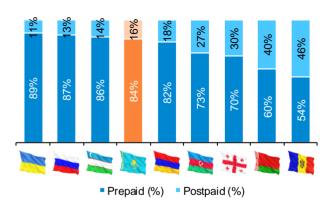
Smartphone penetration dynamics in Kazakhstan (%)



Source: WCIS, Frost & Sullivan

### ...and shift into higher subscriber quality

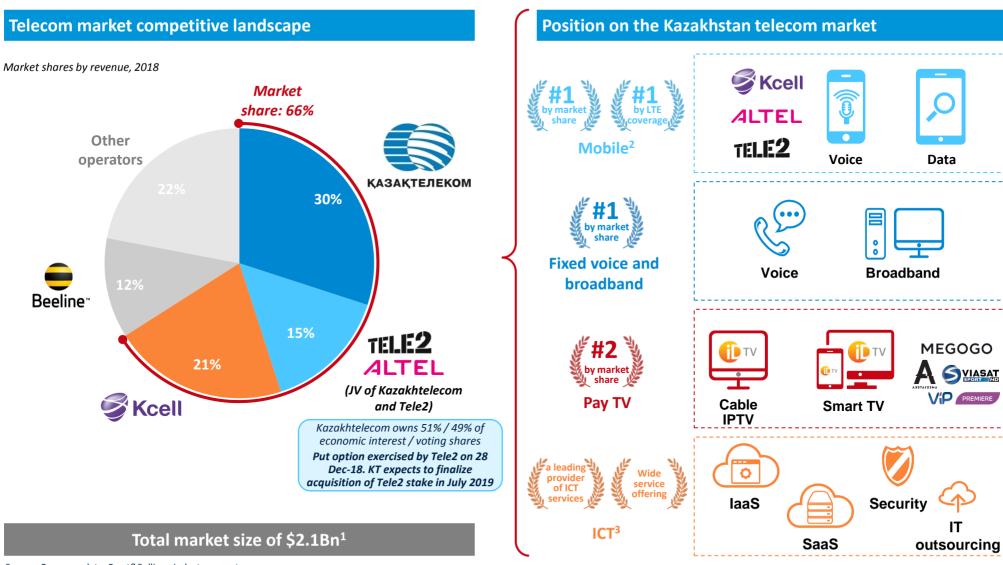
Subscriber base breakdown on postpaid / prepaid, 2017 (%)



Source: WCIS



# Strong market presence across all major segments of the Kazakhstan telecom market



Source: Company data, Frost&Sullivan industry report



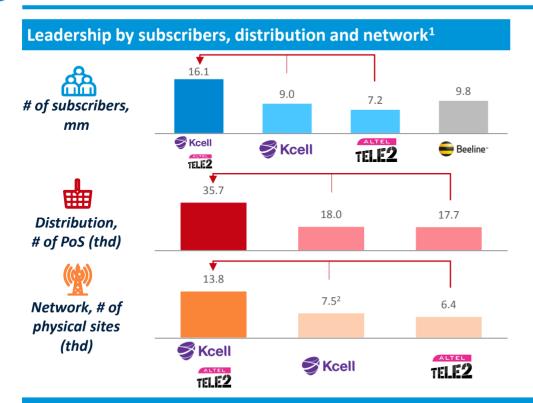
<sup>&</sup>lt;sup>1</sup> Based on Frost&Sullivan industry report as of 2018. Converted to US\$ with 2018 average exchange rate of 344.71 KZT / US\$. Includes fixed voice, fixed broadband, fixed operators, ICT services, Pay TV and mobile

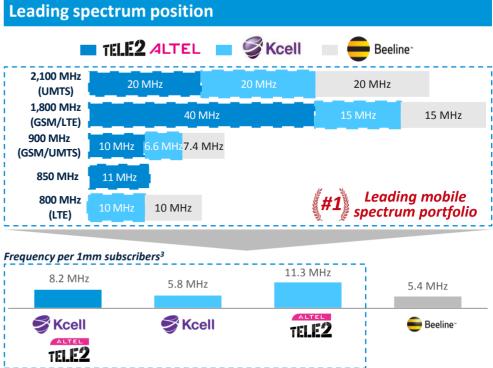
<sup>&</sup>lt;sup>2</sup> Based on Kcell and Tele2 data

<sup>&</sup>lt;sup>3</sup> Information and Communications Technology

# Market leadership in mobile segment

Clear market leader following the acquisition of Kcell





## Unique portfolio of mobile assets



% Kazakhtelecom's stake: 49%4

Market share by subscribers: 27%<sup>5</sup>

- Formed in Mar'16 as JV of Kazakhtelecom and Tele2 mobile assets in Kazakhstan
- In Dec'18 Tele2 exercised its put option to sell its stake in the JV to Kazakhtelecom. Transaction is expected to be closed in Jul' 19



Kazakhtelecom's stake: 75%

Market share by subscribers: 35%<sup>5</sup>

- Second largest mobile operator in
  Kazakhstan by number of subscribers with
  market share of 35% as of Dec'184
- 75% stake acquired from Fintur and Telia for \$446mm in Dec'18 (implied EV / EBITDA LTM multiple of 5.0x)
- Listed on KASE (shares listing) and LSE (GDR listing) with 25% free float

<sup>&</sup>lt;sup>1</sup> Based on 2018YE data, combined figures are shown on a pro-forma basis; <sup>2</sup> Incl. 318 4G sites located on Beeline stations; <sup>3</sup> Calculated as total frequency divided by the total number of subscribers; <sup>4</sup> 49% of voting shares (51% of total charter capital); <sup>5</sup> Based on Frost&Sullivan industry report



Source: Company, Kcell and Altel / Tele2 JV data, Frost&Sullivan industry report

# Market leadership in mobile segment

Rationale and ambitions for the acquisition of Kcell and integration of mobile assets

## **Rationale for Kcell acquisition**



## Leading position in the mobile market

After the deal Kazakhtelecom would have combined subscribers' market share of 62%¹ supported by leading spectrum position



## **Attractive synergy potential**

- Cost savings as a result of the number of base stations reduction
- Achievable headcount reduction
- Savings from transferring all transmission and Internet services to Kazakhtelecom
- Optimization of base stations portfolio will also drive the decrease in regular CapEx
- Reduced CapEx for the roll-out of the 4G/LTE network



## Substantial cross selling potential<sup>2</sup>

 Opportunity to further develop converged offerings and drive cross-selling of services

## Kazakhtelecom ambition in mobile segment



## **Market Leadership in Kazakhstan**

- Becoming the true market leader in Kazakhstan in terms of number of customers, quality and breadth of services
- **√** lı

## Improved affordability of communication services

- Cost optimization achievable through the economies of scale and resulting in lower cost of communication services for Kazakh consumers
- V

## Effective integration of Kcell and JV mobile assets

 Successful integration of infrastructure, sales networks, services, personnel, and business processes to substantial synergies



# Leadership in development of new services and 5G infrastructure

 Creation of efficient mobile platform with sufficient scale to drive development of new services and investment in 5G infrastructure

Source: Company data

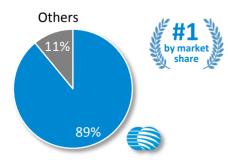
<sup>&</sup>lt;sup>1</sup> Based on Kcell, Tele2 and WCIS data; <sup>2</sup> All Kcell and Altel / Tele2 JV cross-selling and integration shall comply with Kazakhstan antimonopoly consents and restrictions



# Strong market positions in fixed voice, fixed broadband and Pay

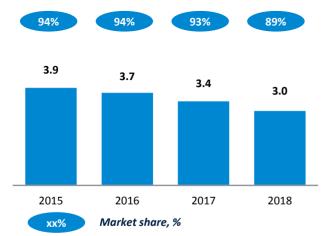
## **Fixed voice**

Market share<sup>1</sup> in 2018. %



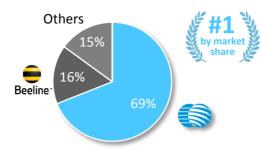
- Absolute leader in the fixed voice market
- Stable market share of c. 90% underpinned by developing FMS services
- Access to subscribers through own infrastructure

### Subscribers' dynamics, mm and market share, %



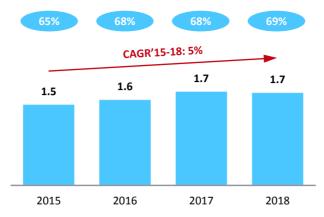
## **Fixed broadband**

Market share<sup>1</sup> in 2018. %

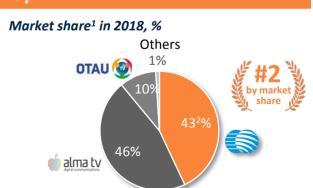


- ✓ Largest market player, best positioned to capitalize on the fast growth of Internet traffic in Kazakhstan
- Competitive advantage in bundled solutions offerings
- ✓ Further growth potential from increasing fixed broadband penetration in rural areas and digital Kazakhstan project

Subscribers' dynamics, mm and market share, %

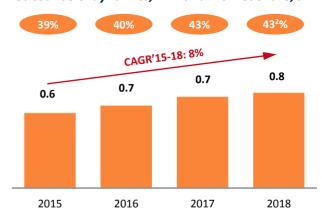


## Pay TV



- ✓ Strengthening position (through organic growth and acquisitions) in the fast-growing Pay-TV market
- FTTH infrastructure facilitating market share
- ✓ Services available on multiple platforms (TV, mobile. PC) and attractive content proposition

#### Subscribers' dynamics, mm and market share, %





1 Market shares based on the number of lines for fixed voice, the number of ports for fixed broadband and the number of connected points for Pay TV; 2 Based on preliminary market statistics 11



# Leading position in corporate segment with broad product

# (2) portfolio

# Individual entrepreneurs, SMEs and large enterprises

 Provides complex solutions for each of the B2B segments: from large corporate clients to individual entrepreneurs



99,000+ B2B clients incl. 62,000+ individual entrepreneurs clients, 33,000+ SMEs and 3,000+ large corporate clients

#### **Examples of solutions**



#### **Bundled solutions for entrepreneurs**

Broadband access, telephony, unlimited long-distance calls



#### **Video Surveillance Service**

Connecting client cameras to a secure communication channel and cloud storage



#### Wi-Fi for business

Provides restaurants, cafes, offices with high-speed Internet



#### **VPN**

Kazakhtelecom serves **20,000+** points connected to corporate networks

### Telecom operators and wholesale

 Connects telecommunication networks, facilitates inter-network traffic and provides internet access



Partnerships with over 40 international operators



Cooperation with over 100 local operators throughout all of the Republic of Kazakhstan

## Key operators of intercity-international networks



kaztranscom





#### Key mobile operators







#### Government

Provides telecom and ICT services to the Government of Kazakhstan



Government programmes aimed at digitalization of the economy

#### Examples of programs



#### **Bridging the Digital Divide**

Provision of high-speed internet access to rural areas realized through public-private partnership framework

#### **E-learning**



Kazakhtelecom is a part of the State Program for the Development of Education, implementing e-learning services across the country



Revenue'18 – 33.1 KZTbn

14.9% of total Revenue<sup>1</sup>



Revenue'18 – **43.1 KZTbn 19.4%** of total Revenue<sup>1</sup>



Revenue'18 – 32.3 KZTbn 14.5% of total Revenue<sup>1</sup>



Integrated services offering allowing Kazakhtelecom to capture demand from multiple business sectors

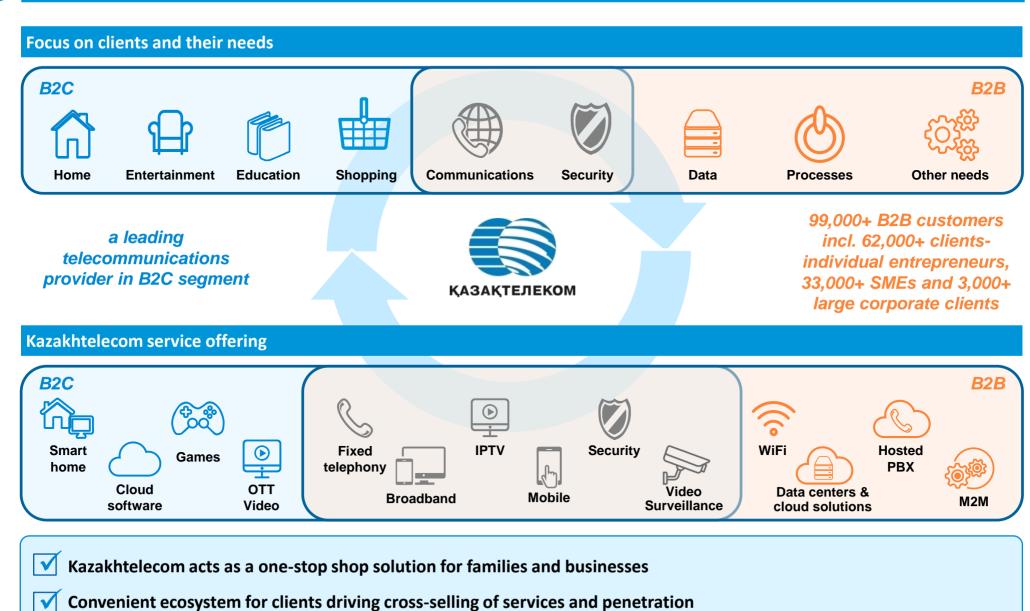
Source: Company data



<sup>&</sup>lt;sup>1</sup> Kazakhtelecom 2018 standalone revenue

Diversified product portfolio and access to a wide customer base

# enabling significant cross sale opportunities and converged offering





# Strong track record of successful introduction of new valueadded services

## Unique access to customers ...

- Insight into customers' needs and consumer patterns
- Direct access to large customer base for marketing of new products and services











**99,000+** B2B customers

## ...providing strong foundation for development of innovative value-add services

#### **Bundled solutions**

- Various bundled solutions including high-speed internet, TV, mobile communication and telephony
- Over 1.6mm bundled services subscribers and more than 880,000+ FMS¹ subscribers² (30% of total fixed voice subscribers)



#### **Premium & exclusive content**

- Over 110+ TV channels and programs (incl. sport)
- Partnerships with leading content providers (incl. Megogo, Amedia)
- Innovative partnerships with game developers (e.g. special offers for World of Tanks subscribers)





**MEGOGO** 





#### Value-added services

- Continuous introduction of new services
  - Safe internet, parental control
  - Protection against DDoS-attacks, Virtual Firewall, Deferred Payment
  - Cloud based CCTV services









#### **ICT** solutions for businesses

- Covers all major target markets for ICT services
- Provides cloud services, IT outsourcing, contact centres, Smart home solutions and virtual hosting









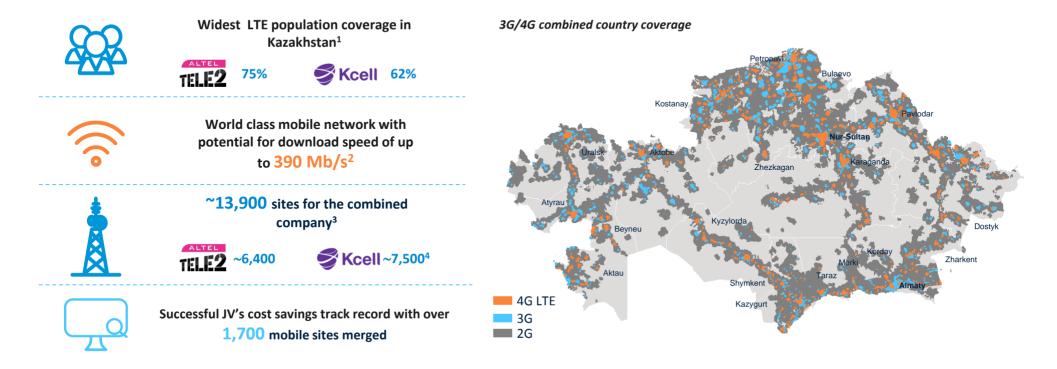
Strong access to customers driving introduction and cross-selling of new value-add services



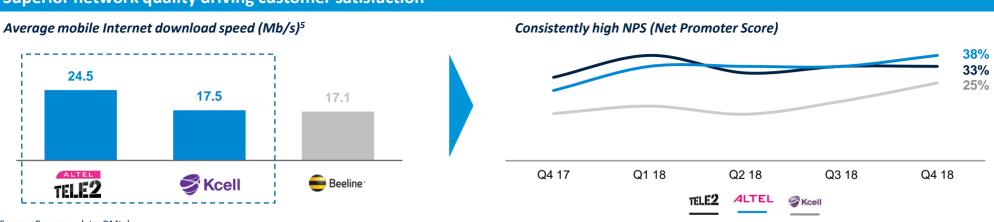


# Leading mobile and nationwide fixed platform underpinning high

# service quality and customer satisfaction



## Superior network quality driving customer satisfaction



Source: Company data, DMtel

<sup>&</sup>lt;sup>1</sup> Altel / Tele2 JV and Kcell standalone LTE coverage as of 31 December 2018; <sup>2</sup> Theoretically achievable download speed in LTE-A; <sup>3</sup> Pro-forma combined figure; <sup>4</sup> Based on 2G sites (majority of 3G and 4G LTE sites are based on 2G sites); <sup>5</sup> Average for Kazakhstan as of Q4'18



# Leading mobile and nationwide fixed platform underpinning high service quality and customer satisfaction (cont'd)

#### Nationwide transport network

- Outstanding transport fibre-optic network with a total length of 34.000km+
  - Modern network rolled-out taking into account transit purposes
  - Strategic advantages from geographical position of Kazakhstan as the main transit country between Europe and Asia with the shortest Europe-SEA transit



(Tachkant) Length of backbone network of 16.100km+

#### Fast data transfer network

- IP/ Multiprotocol Label Switching (MPLS) based network with 3 main nodes in Nur-Sultan<sup>1</sup>, Almaty and Aktobe connected with channels up to 6x100 Gb/s
- All regional centers are connected to main nodes with channels starting from 8x10 GB/s
- Connections with multiple Russian operators, maintaining stability of traffic provision
- Unique agreements with the world leading content providers on traffic caching with over 55% of traffic in Kazakhstan cached by Kazakhtelecom
  - Main data hub for Middle Asia with cache servers located in Nur-Sultan<sup>1</sup>, Almaty, Aktobe and Atyrau











Interconnection points with international operators



Maximum network bandwidth





940 Gb/s

Capacity of external internet channels



Share of traffic in Kazakhstan cached by Kazakhtelecom

#### **Access network**

network

- Coverage of over 50% of households in the country and c.2.4mm connected points overall
  - Speed of up to 20 Mb/s through ADSL 2+ mostly outside of FTTH footprint
- c.1.0mm connected points through FTTH network
  - Coverage of all major cities and regional centers
  - Ongoing FTTH deployment

## Superior switching and IPTV networks

- 100% digital switching network with 3 ISCs in Nur-Sultan<sup>1</sup>. Almaty and Aktobe
  - Gradual transition from TDM to NGN technology with NGN share increasing from 53% to 57% from 2016 to 2018 with consecutive costs reduction
- Modern IPTV network with 2 main nodes in Nur-Sultan<sup>1</sup> and Almaty
  - Continuous increase in the quality of IPTV services on the back of active rollout of FTTH network

## Ongoing digitalization of Kazakhtelecom Pay TV offering + 7 p.p. 2016 2017 2018 ■ IPTV ■ Analogue

#### Network platforms and data center networks

- Outstanding network platforms, enabling to offer broad range of additional services to Kazakhtelecom customers
- State-of-the-art data centers network supporting introduction of new cloud based services



**Filtering** 

Network platforms





## 15 data centers

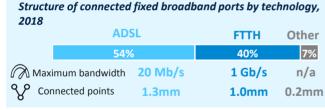
Data centers

11.300+ sam of server rooms





Tier III data center in Pavlodar

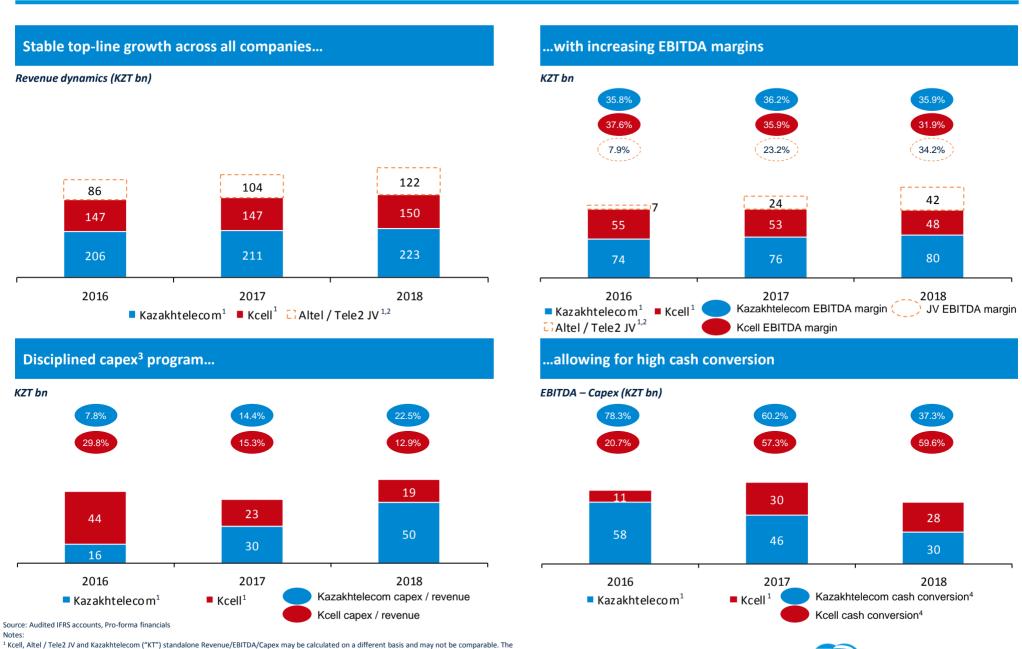


Source: Company data <sup>1</sup> Former Astana



# 5

# Strong financial position and significant cash flow generation potential



17

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3 BS Capex; 4 Cash conversion calculated as (EBITDA - Capex) / EBITDA

**КАЗАКТЕЛЕКОМ** 

# Multiple avenues for further growth and shareholder value creation

## **Digital Kazakhstan**

### "Bridging the Digital Divide"

- Provision of high-speed internet access to rural areas realized through public-private partnership framework
- The Company plans to construct more than **15,000+ km** of fibre-optic lines in 2018-2020



of points to be

connected, 19-20



KZT 44bn



Capex. 19-21

**3**140bn

Revenue, 19-32

Kazakhtelecom to own the network

Nationwide scale Government focus

Guaranteed usage of service NPV positive (IRR>WACC)

Accelerated upgrade of existing networks and further expansion

**Reduction of maintenance costs** 



Network coverage

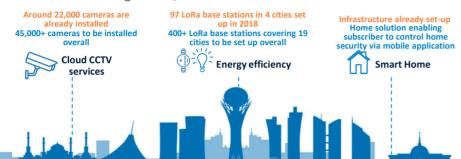


Operationa efficiency



#### M<sub>2</sub>M

- Innovative solutions based on the Smart City concept on the basis of IoT / M2M technologies
- Roll-out of the largest IoT / M2M network in CIS countries started in 2017



Source: Company data

#### Cloud-based infrastructure solutions

#### **QazCloud**





 Kazakhtelecom has an option to acquire Samruk-Kazyna's stake in OazCloud



Presence of customer support in all 14 regions and cities of Almaty and Nur-Sultan



NAZPROM NATIONAL ATOMIC COMPANY SAMRUK ENERGY blue-chip KZT 1.5bn

LT contracts with blue-chip companies

Value of signed LT contracts for 2019

Cost efficient IT solution for businesses

Captures industry-wide trends for transition to less capital intensive model

### **Ecommerce and financial services**

### **KT Pay**



- Own online payment platform
  - Launched in Q2 2018 in test mode
  - Plans to increase the number of services that can be paid and to implement transfers to bank accounts



#### **Chocomart and Intermarket**

- From the end of 2017 e-commerce services are offered through chocomart.kz and intermarket.kz:
  - Main electronic appliances retailers in Kazakhstan are connected to the store platforms
  - 50,000+ SKUs ranging from household appliances, cell phones to toys
  - 300,000+ registered users and 130,000+ monthly visitors
  - Own call center, delivery service and warehouse
  - Various payment methods available (cash, online credit card, bank transfer)



**Interma** 





# Experienced management team and effective corporate governance

#### Effective corporate aovernance

Kazakhtelecom focuses on high corporate governance standards



**Effective Board of Directors** with all required committees1

Strong presence of independent directors on the Board of Directors (4/9)<sup>2</sup>

Centralized system of internal audit and risk management



**Transparent remuneration** system linked to the Company's performance

## Experienced management team with strong professional competencies and industry experience



**Kuanyshbek Yessekeyev Chief Executive Officer** 

Member of the Board of **Directors** 

20 years



Askhat Uzbekov **Chief Financial Officer** 



**Batyr Makhanbetazhiyev** Chief Director, Strategy



Rafael Abykhanov Chief Director, B2B



Marat Abdildabekov Chief Director, IT



Alexander Lezgovko **Chief Technical** Officer

Total experience of Total experience of over over 18 years

Total experience of over 22 vears

Total experience of over 27 years

Total experience of over 30 vears

Total experience of over 33 years

Source: Company data

<sup>1</sup> The Audit Committee, the Committee for personnel, remuneration and social issues and the Committee for strategic planning under the Law of the Republic of Kazakhstan; <sup>2</sup> In accordance with criteria stipulated by Article 1 of the Law of the Republic of Kazakhstan "On joint-stock companies"



# Transformation of Kazakhtelecom's strategy

# **Strategy 2019–2029**





**Brand of first choice** 



**Digital platform** 



**Cost transformation** 

- Strategy **2016–2025**
- Family services supermarket
- Information foundation for Kazakhstan business
- Construction of an integrated operator
- An effective business model
- New businesses

- Product portfolio development: launch of new businesses, cooperation with partners and development of own
- Single brand formation

products

- Digitalization of marketing, sales and client service
- Digitalization of product development processes

- Digitalization of network resources
- Digitalization of operations support systems
- Creation of digital service platforms and ecosystems for partners, API development
- Centralized data management (big data)

- Assets / balance sheet optimization
- Increase of organizational effectiveness
- Reduction of costs
- Enhancement of labor productivity
- Increase of business-units margins
- Disciplined CAPEX program







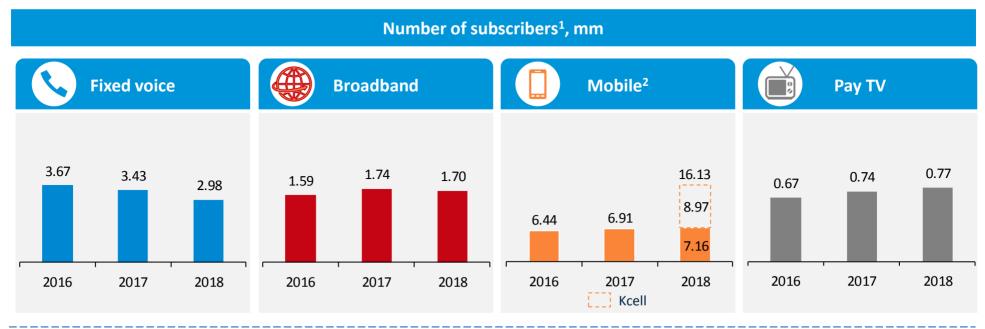


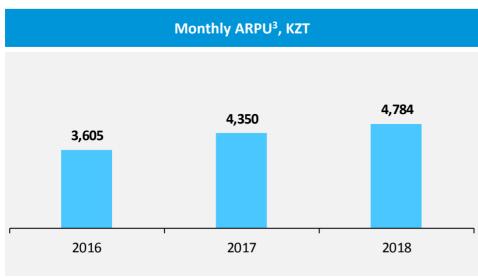


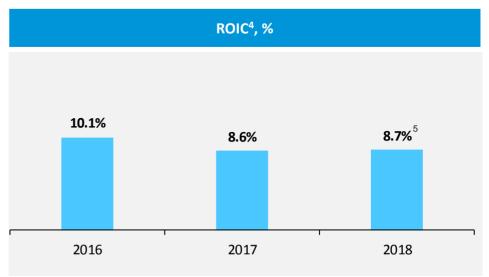


# **Financial overview**

# Key operational metrics





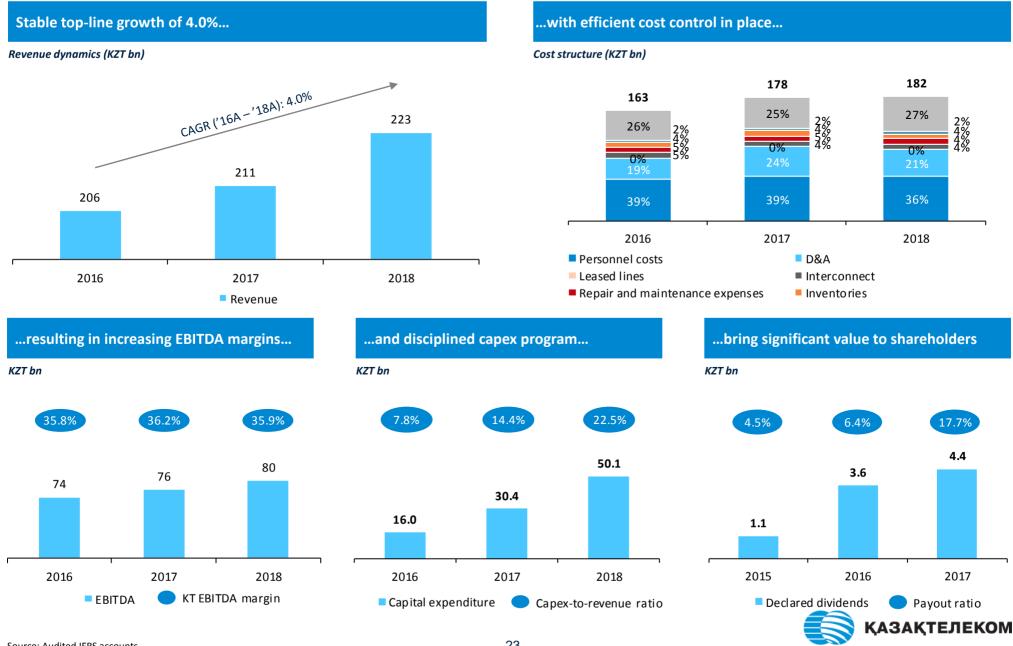


Source: Company data

<sup>1</sup> Number of fixed lines for fixed voice, number of data ports for broadband, number of connection points for PayTV; <sup>2</sup> Altel/Tele2 JV in 2016-17, Altel/Tele2 JV + Kcell in 2018; <sup>3</sup> Average ARPU calculated as Total revenue / Users for B2B, B2C and B2G segments, excluding mobile segment; <sup>4</sup> Calculated as NOPLAT/(Average operating assets – Average operating liabilities + Average debt + Average fin. lease liabilities); <sup>5</sup> Excluding Kcell acquisition

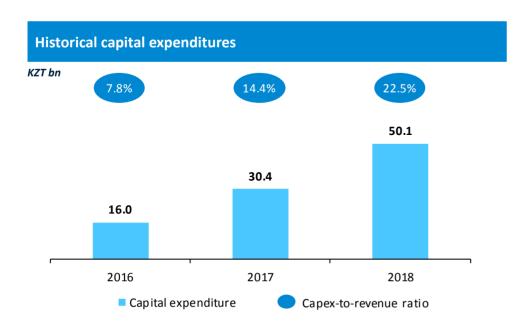


# Kazakhtelecom standalone key financial metrics



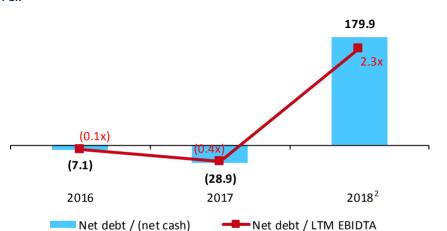
23 Source: Audited IFRS accounts

# Kazakhtelecom standalone investment program and leverage evolution









Source: Audited IFRS accounts

#### **Comments**

- Efficient capex programme aimed at network development, higher quality and better coverage of telecommunications services in Kazakhstan
- In 2018, capex increased up to c.KZT50bn mostly due to publicprivate partnerships development (e.g. high speed internet in rural areas)
- Starting from 2016, capex is almost fully financed out of Kazakhtelecom's own funds with the remainder financed by financial leasing

#### **Comments**

- Kazakhtelecom historically had one of the lowest leverage among key regional telecom players with a recent surge in debt position related to its acquisition of Kcell in December 2018
  - Net debt position of KZT179.9bn as of 2018YE with net debt/LTM EBITDA ratio of 2.3x
  - Positive credit ratings from major rating agencies: BB+ (stable outlook) by S&P and BB+ (stable outlook) by Fitch vs Kazakhstan's sovereign rating of BBB- (stable outlook) by S&P and BBB (stable outlook) by Fitch
- Prudent financial policies with 100% borrowings in local currency fixed rate in 2018

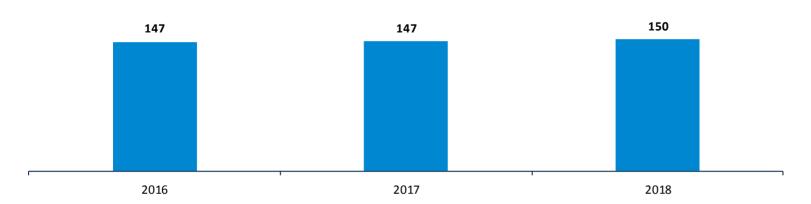


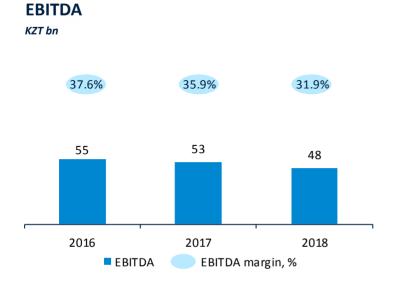
<sup>&</sup>lt;sup>1</sup> For the last 12 months

 $<sup>^2</sup>$  Net debt includes all outstanding liabilities of Kcell; EBITDA includes Kcell EBITDA only for the period of 11 days (from 21 December 2018 until 31 December 2018)

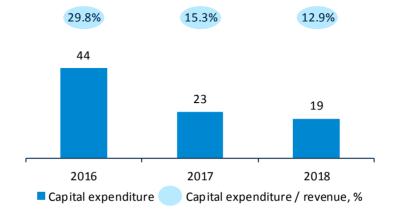
## Mobile - Kcell

## Net sales









### **Comments**

- On 12 December 2018, Telia Company and Fintur Holdings, jointly owned by Telia Company and Turkcell, agreed to sell their 75% holding in Kcell, to the telecom operator Kazakhtelecom. On 21 December 2018, Kcell announced completion of the transfer of 75% of ordinary shares in Kcell to the account of Kazakhtelecom
- Kcell delivered KZT150bn in net sales in 2018, an increase of 1.7% y-o-y
  - Increase in net sales is mainly driven by stronger B2B revenue from business solutions and handset sales
- EBITDA margin declined by 4.0% to 31.9% in 2018, primarily due to higher cost of sales and SG&A expenses related to recognised expenses from interconnection charges as well as additionally accrued taxes and penalties, higher consulting expenses and staff costs

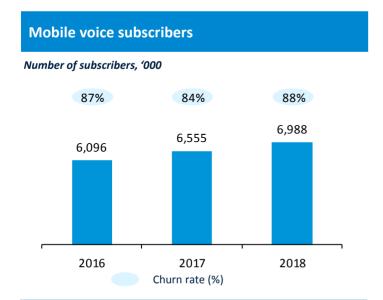
Source: Audited IFRS accounts

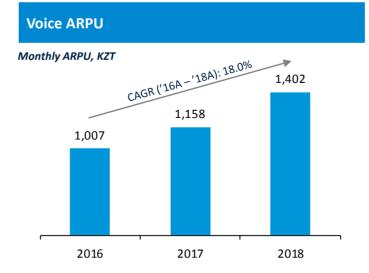
Notes:



<sup>&</sup>lt;sup>1</sup> Capital expenditures figures are provided on the cash basis

# Mobile - Altel/Tele2 JV (1/2)





# 51% of the voting rights Tele2 has exercised its put option and Kazakhtelecom expects to acquire full control

business) created Joint Venture

respectively own 51% and 49% of the share capital and 49% and

(JV) in Kazakhstan, where

Kazakhtelecom and Tele2

**Comments** 

 In 2016 Tele2 and Altel (Kazakhtelecom's mobile

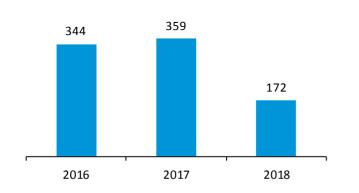
in 2019

## Number of mobile voice subscribers of Altel/Tele2 JV increased for last three years ('16-'18), while number of mobile data subscribers significantly decreased in 2018 due to reclassification of mobile broadband subscribers in accordance with new accounting policies

## Monthly voice ARPU of Altel/Tele2 JV increased for last three years ('16-'18) and reached KZT1,402 in 2018 while monthly data ARPU increased to KZT2,336 in 2018

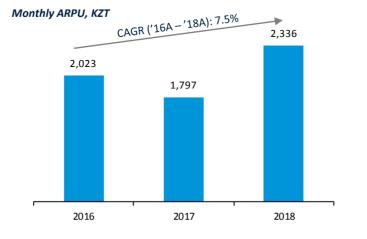
#### Mobile data subscribers

Number of subscribers, '000



Source: Company data

#### Data ARPU





# Mobile - Altel/Tele2 JV (2/2)

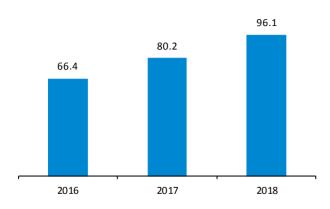
#### **End-user service revenue**

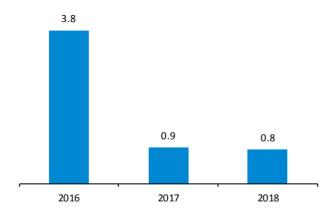
KZT bn

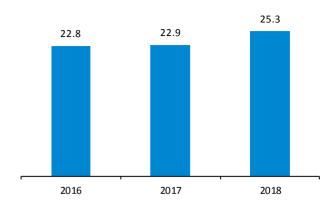
**Revenue - Terminals and Equipment** 

KZT bn









- Altel/Tele2 JV end-user service revenue sharply increased for last three years ('16-'18)
- Share of end-user service revenue amounted to ca. 79% in total JV revenue in 2018
- High JV revenue from sale of terminals and equipment in 2016 is explained by short-term special projects with electronics retail shops
- Other JV mobile revenue includes voice & SMS interconnect revenue, visitor roaming revenue, and revenue from FMS, JOA & WLL









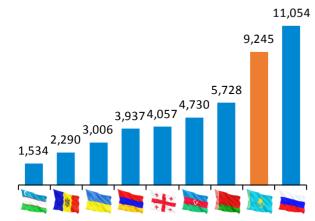


# **Appendix**

# Macroeconomic environment (1/2)

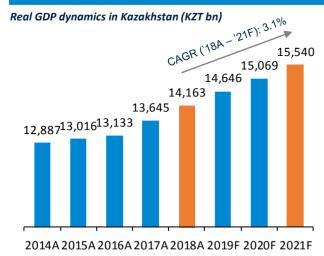
The second highest GDP per capita in CIS...

GDP / capita, 2018A1 (US\$)



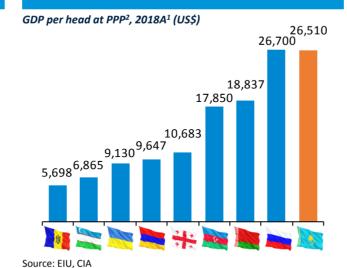
Source: EIU, World Bank

#### ...with clear growth envisaged in the mid-term...

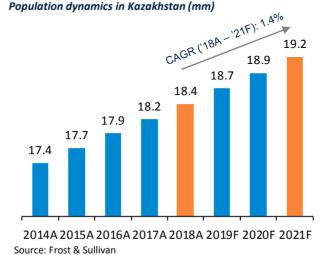


Source: EIU

#### ...translating into real economic wealth...

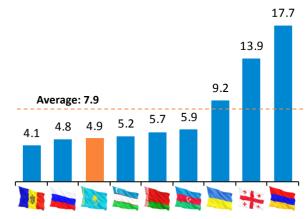


...supported by the growing population...



#### ...and a low unemployment rate...

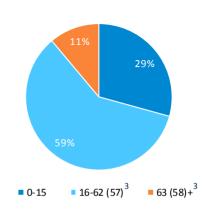
#### Unemployment rate, 2018A1 (%)



Source: EIU, World Bank

#### ...with attractive demographics

#### Age distribution in Kazakhstan, 2018E (%)



Source: Frost & Sullivan



<sup>&</sup>lt;sup>1</sup>2017 data for Uzbekistan, Moldova, Armenia, Georgia and Belarus

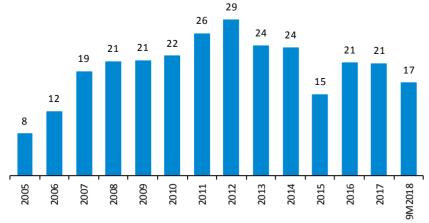
<sup>&</sup>lt;sup>2</sup> PPP – Purchasing power parity

<sup>&</sup>lt;sup>3</sup> 16-62 for male and 16-57 for female; 63+ for male and 58+ for female

# Macroeconomic environment (2/2)

#### Kazakhstan has attracted more than US\$280bn of FDI over the last decade...

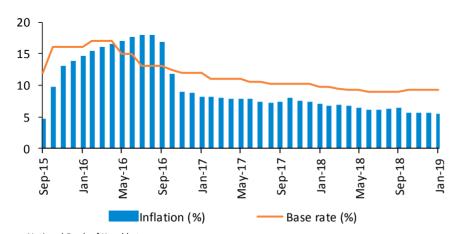
#### Gross FDI inflows (US\$ bn)



Source: National Bank of Kazakhstan

#### Decreasing inflation and base rate

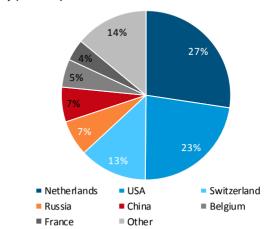
#### Base rate and inflation in Kazakhstan



Source: National Bank of Kazakhstan

#### ...from a diversified pool of countries

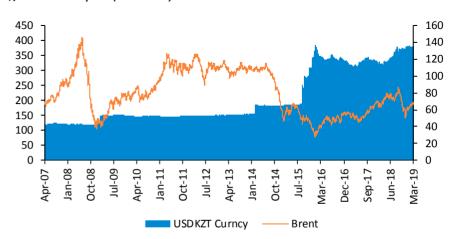
#### Gross FDI by country (9M2018)



Source: National Bank of Kazakhstan

#### Strengthening of KZT recently supported by growing oil price

#### US\$/KZT vs. Brent price (2007-2019)



Source: Bloomberg as of 27 March 2019



## Regulatory environment overview

<b>Telecommunications Committee</b>
of the Ministry of Information
and Communication

- Regulates the telecommunications sector in Kazakhstan, responsible for a number of functions including: licensing, radio frequencies permissions granting, MNP, Legislation on communication
- Profile laws: Law on Communication, Regulations of rendering cellular services

### Committee on Regulation of Natural Monopolies & Protection of Competition and Consumer rights of the Ministry of National Economy

- Promotes and maintains market competition in Kazakhstan by monitoring and regulating anti-competitive conducts
- Carries out investigations into possible violations of the antimonopoly legislation
- Profile law: Entrepreneurial code

#### **National Security Committee**

- National Security Committee (NSC) is responsible for SORM compliance and a number of functions, including:
  - Participation in developing and carrying out measures for ensuring security of communication facilities, a list of which is approved by the Government
  - Identifying and blocking radio signals which threaten security of Kazakhstan
  - Secure government communication organization

## **Mobile Number portability**

Introduced on 1st January 2016, MNP offers the opportunity to migrate to another operator with the same number. In 2016-17, over 145,000 subscribers migrated to Altel / Tele2 and c. 85,000 subscribers left

### Liberalisation of telecom market

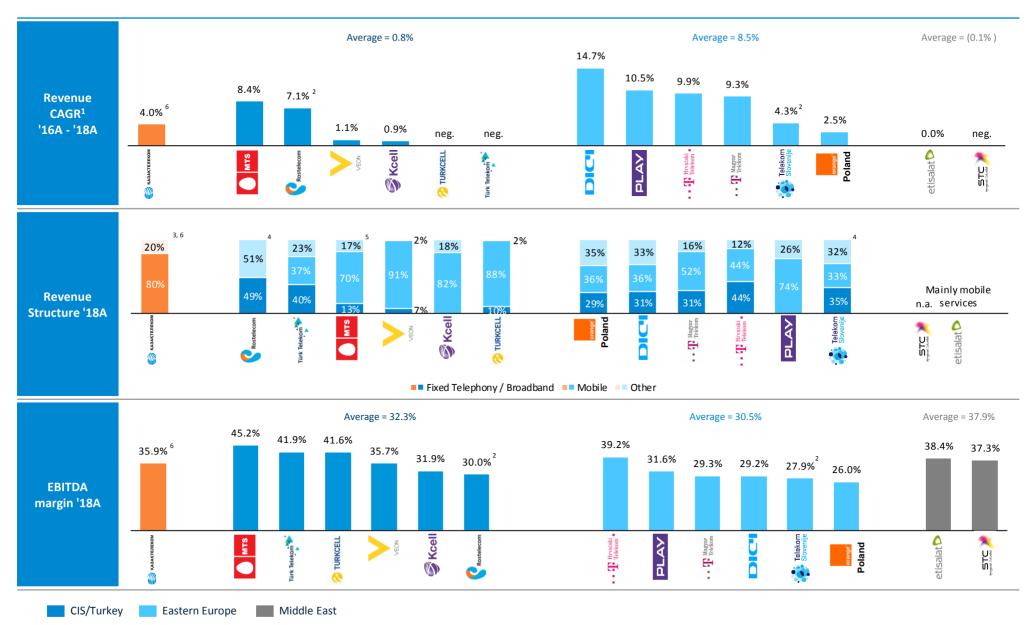
After Kazakhstan became a member of the WTO, the Government is required to eliminate foreign ownership limits in respect of fixed inner-city and international communications operators; however, Kazakhtelecom remains subject to these limits

#### MTR and MVNOs

- In 2015, all mobile operators signed agreements to drop MTR from KZT 8 in 2015 to KZT 5 in 2016
- There are no ongoing discussions to change MTRs. MTRs are now in line with neighbouring countries
- There are currently no mobile virtual network operators (MVNOs) licensed in Kazakhstan



# Benchmarking with international peers (1/2)

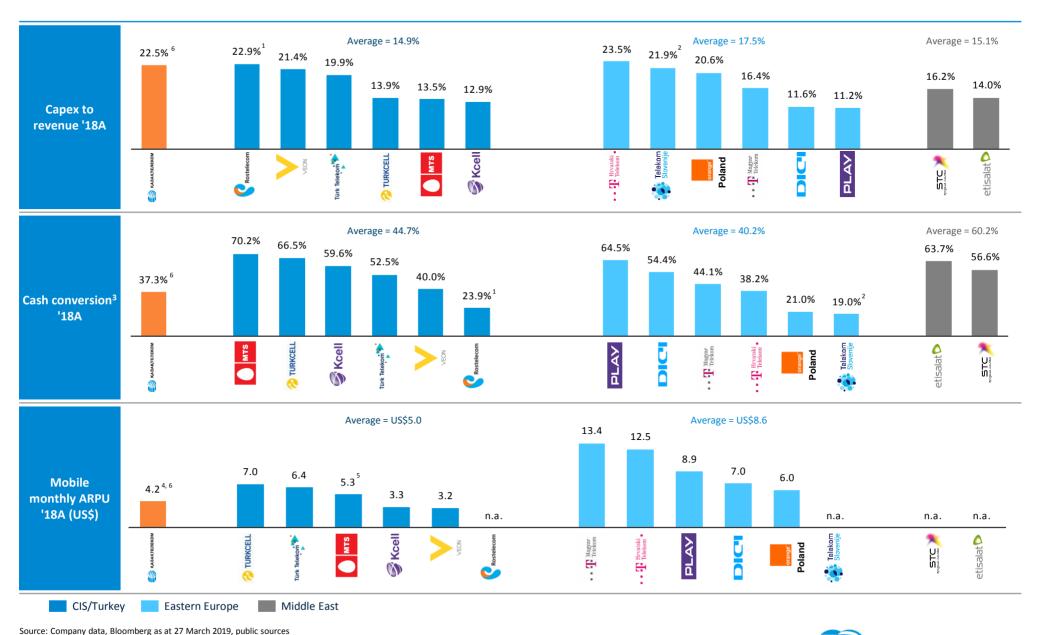




<sup>&</sup>lt;sup>1</sup> Growth in US\$ (growth in local currency for Kazakhtelecom); <sup>2</sup> 2018 results as per brokers' estimates;

<sup>&</sup>lt;sup>3</sup> Breakdown is provided for standalone Kazakhtelecom JSC (not consolidated and excluding Altel / Tele2 JV and Kcell); <sup>4</sup> As at 2017; <sup>5</sup> For Russia region only; <sup>6</sup> Net debt includes all outstanding liabilities of Kcell; Revenue and EBITDA includes Kcell results only for the period of 11 days (from 21 December 2018 until 31 December 2018)

# Benchmarking with international peers (2/2)





Kcell results only for the period of 11 days (from 21 December 2018 until 31 December 2018)

## Kazakhtelecom group structure

#### Kazakhtelecom's subsidiaries and affiliates **КАЗАКТЕЛЕКОМ** Option is exercised and consolidation is expected to Strateaic assets be completed in July 19 Mobile Telecom-Service «Khan Tengri 100% **Kcell JSC (75%)** Mobile Holding B.V.»1 (51%) LLP Public telecom operator JV with Tele2 in the mobile segment **KT Cloud Lab** (100%) «QazCloud» LLP (49%) **Corporate info-communication** services Contact center and Common IT Service Center of JV with Samruk-Kazyna to create the single-service Kazakhtelecom JSC provider of infrastructure solutions (IaaS. SaaS. IT outsourcina etc.) TIER II Data Center in Almaty **Vostoktelecom LLP (100%) KT-IX LLC (100%) Fixed communication** Telecommunications services in rural areas Technical communication center in Russian Federation (Moscow) **NURSAT+ LLP (100%)** Info-Net Wireless LLP (100%) E-commerce, Fintech services and other E-commerce and Fintech services Information and communications services



<sup>&</sup>lt;sup>1</sup> JV with Tele2 Sverige AB. Kazakhtelecom JSC holds 51% of the total outstanding shares (49% voting shares)

# Summary of financial and operating performance

	2016	2017	2018	CAGR ('16A – '18A)
Key operating indicators				
Number of fixed telephony lines (mm)	3.67	3.43	2.98	(9.9%)
Number of fixed broadband data ports (mm)	1.59	1.74	1.70	3.4%
Number of mobile subscribers <sup>1</sup> (mm)	6.44	6.91	16.13	58.3%
Number of Pay TV connection points (mm)	0.67	0.74	0.77	7.4%
Key financial indicators (KZT bn)				
Revenue	206	211	223	4.0%
EBITDA	74	76	80	4.1%
EBITDA margin	35.8%	36.2%	35.9%	
Net income	56 <sup>2</sup>	25	43	(12.4%)
Financial position				
Net debt / (net cash)	(7.1)	(28.9)	179.9 <sup>4</sup>	n.m.
Net debt / LTM EBITDA	(0.1x)	(0.4x)	$2.3x^4$	
Сарех				
Capex <sup>3</sup>	16	30	50	77.0%
As % of revenue	7.8%	14.4%	21.5%	

Source: Company data



<sup>&</sup>lt;sup>1</sup> Altel/Tele2 JV subscribers in 2016-17 (Kazakhtelecom and Tele2 own 51% and 49% of share capital and 49% and 51% of voting rights of the JV respectively), Altel/Tele2 JV + Kcell subscribers in 2018

<sup>&</sup>lt;sup>2</sup> Net income in 2016 includes the profit from the discontinued activity of ALTEL JSC in the amount of KZT40,959.8mm

<sup>&</sup>lt;sup>3</sup> Excluding capital expenditure of mobile segment

<sup>&</sup>lt;sup>4</sup> Net debt includes all outstanding liabilities of Kcell; EBITDA includes Kcell EBITDA only for the period of 11 days (from 21 December 2018 until 31 December 2018)